IAIS International Association of Insurance Supervisors

Financial Report 2025

As at 31 December 2025







Contents

Letter from the Executive Committee Chair	3-4
Letter from the Audit and Risk Committee Chair	5
Letter from the Budget Committee Chair	6
Financial statements	7-16
Auditor's letter	17

About the IAIS

The International Association of Insurance Supervisors (IAIS) is a voluntary membership organisation of insurance supervisors and regulators from more than 200 jurisdictions constituting 97% of the global insurance premiums. The mission of the IAIS is to promote effective and globally consistent supervision of the insurance industry in order to develop and maintain fair, safe and stable insurance markets for the benefit and protection of policyholders and to contribute to global financial stability.

The IAIS is the international standard-setting body responsible for developing principles, standards and other supporting material for the supervision of the insurance sector and assisting in their implementation. The IAIS also performs a forward-looking role in identifying key trends and developments that could reshape the business of insurance to support its members in addressing emerging risks and challenges. In addition, it provides a forum for members to share their experiences and understanding of insurance supervision and insurance markets.

The IAIS coordinates its work with other international financial policymakers and associations of supervisors. In particular, the IAIS is a member of the Financial Stability Board (FSB), member of the Standards Advisory Council of the International Accounting Standards Board (IASB) and partner in the Access to Insurance Initiative (A2ii). In recognition of its collective expertise, the IAIS also is routinely called upon by the G20 leaders and other international standard setting bodies for input on insurance issues as well as on issues related to the regulation and supervision of the global financial sector.

For more information visit www.iaisweb.org and read the IAIS Year in Review 2025.

Letter from the Executive Committee Chair



Toshiyuki Miyoshi
Chair, IAIS Executive Committee

Welcome to the IAIS Financial Report 2025

Reflecting on the accomplishments of the IAIS in 2025, I am pleased to report that the Association successfully achieved all its ambitious targets. For a comprehensive overview of our initiatives and progress, I encourage you to read the IAIS Year in Review 2025. Below, I highlight a few key achievements from a year of significant progress and forward momentum.

Amid challenging economic, geopolitical and financial market conditions, the global insurance sector remained resilient, supported by continued robust supervisory reforms. As shown throughout this Annual Financial Report, the IAIS also remained financially and operationally resilient and continues to lead from a position of strength. The Chairs of our Audit and Risk Committee and Budget Committee will share more details in their letters, and the audited financials can be found at the end of this report.

In the first year of our Strategic Plan 2025–2029, we pivoted from an intensive period of standard setting to an emphasis on supporting comprehensive and globally consistent implementation of the IAIS' supervisory material, while remaining vigilant in assessing and addressing emerging trends and risks. We also refined three strategic themes that will guide us through a rapidly changing environment: adapting to digital innovation, including artificial intelligence and cyber resilience; addressing climate change; and ensuring that insurance fulfils its societal purpose of building resilience.

Delivering on implementation assessment, we finalised the second set of Targeted Jurisdictional Assessments (TJA) of the Holistic Framework supervisory material, covering six major insurance markets and bringing the total assessed to 16 jurisdictions. We also conducted a second progress monitoring exercise for the 10 jurisdictions assessed in the first tranche in 2022. Significant progress was made in preparing for the assessment of Insurance Capital Standard implementation across jurisdictions, starting with a baseline self-assessment in 2026 ahead of more intensive assessments that are aimed to start in 2027. Additionally, we strengthened our implementation assessment framework through the Peer Review Process (PRP), with 80 jurisdictions participating in the seventh PRP, which covered ICP 13 (Reinsurance and other forms of risk transfer) and published the

completed Member Assessment Programme of the Sultanate of Oman.

Our risk monitoring work remained central as complexity increased with rapid financial sector evolution, greater interconnectedness and geoeconomic risks. The annual Global Monitoring Exercise (GME) assesses global insurance market trends and evaluates systemic risks at both individual insurer and sector-wide levels. In 2025, we completed a three-year review of the GME, enhancing it with an updated Individual Insurer Monitoring methodology and a set of ancillary indicators on credit risk, reinsurance and derivatives. The Financial Stability Board's review of the Holistic Framework reaffirmed its use for systemic risk assessments in the insurance sector in place of annually identifying global systemically important insurers.

The 2025 Global Insurance Market Report (GIMAR) highlighted three themes shaping supervisory priorities: the impact of geoeconomic fragmentation on insurers' management of assets and liabilities; insurers' increased investments in private credit, which offer diversification benefits but raise concerns around liquidity risk, valuation uncertainty and interconnectedness; and insurers' adoption and governance of artificial intelligence (AI). We also published an Issues Paper on structural shifts in the life insurance sector, with a particular emphasis on the increased allocation to alternative assets in life insurers' portfolios and the rising adoption of cross-border asset-intensive reinsurance. A special GIMAR edition examined the financial stability implications of natural catastrophe protection gaps, underscoring the critical role of insurance in mitigating natural catastrophe (NatCat) impacts.

Supporting members to put standards into practice remains a cornerstone of our work. We shared learnings, benchmarks and perspectives on climate risk, NatCat protection gaps, AI, operational resilience and core supervisory topics such as recovery and resolution, risk-based solvency and market conduct. Our capacity-building partnerships with the Access to Insurance Initiative (A2ii), BIS' Financial Stability Institute (FSI), Frankfurt School, International Actuarial Association and Toronto Centre continued to deliver strong results. The A2ii's Cape Town Declaration on Inclusive Insurance now counts over 50 jurisdictions aspiring to implement it. Together with the FSI, we conducted the 11th FIRST-ONE programme on the fundamentals of insurance regulation and supervision, with 221 participants from 57 institutions across 54 jurisdictions.

Progress on our strategic themes continued. On climate, we finalised an Application Paper on the supervision of climate-related risks and initiated member-only practical tools on climate risk metrics and the reflection of climate change in NatCat models. On digital innovation, we published an Application Paper on the supervision of AI, emphasising how existing expectations for governance, risk management and market conduct apply to AI systems. We also issued for consultation a draft Application Paper on operational resilience in July 2025. The GIMAR 2025 examined developments in the cyber insurance underwriting market to support supervisory understanding of potential emerging risks. On insurance's societal purpose, we advanced work on fair treatment and value for money for customers, and on financial inclusion, engaging with boards and senior management on the broader purpose of insurance. Recognising widening NatCat protection gaps, we promoted collaborative action, including with the World Bank for the G20 Sustainable Finance Working Group, particularly in Emerging Market and Developing Economy jurisdictions.

A broad-based, multi-stakeholder approach strengthens our assessments and integrates diverse perspectives into supervisory practices and standards. In 2025, we intensified engagement with policymakers and international fora, including a series of co-hosted events with the IMF and World Bank, and deepened collaboration with the Bank for International Settlements, the Financial Stability Board and others on cross-sectoral trends. The IAIS thrives because of the diversity of its membership. We were delighted to welcome three new members in 2025, bringing our total to 229 jurisdictions.

Looking ahead, the insurance sector will play an increasingly critical role in addressing challenges to societal resilience and sustainable development. With its global perspective and collaborative spirit, the IAIS is well-positioned to navigate the challenges and opportunities ahead.

Toshiyuki Miyoshi

Letter from the Audit and Risk Committee Chair



Suzanne Smith (Australia, APRA)
Chair, IAIS Audit and Risk Committee

The Audit and Risk Committee (ARC) is responsible for reviewing the internal controls of the Association such that its activities achieve the IAIS' objectives through effective and efficient operations and are compliant with applicable procedures and resolutions. This includes ensuring adherence to the Association's Risk Management Framework (RMF), which safeguards that risks remain within pre-defined risk tolerance limits set by the Association's Executive Committee. In addition, the ARC supports the Executive Committee by overseeing the financial reporting process, including the external auditor's activities.

During 2025, the ARC continued to actively evaluate the main risks faced by the Association, including overseeing the effectiveness of internal controls and risk mitigation actions adopted by the Secretariat. To this end, the ARC engaged regularly with the Secretariat to advise and challenge the Association's Executive Risk Dashboard, Management Risk Report and outcomes of other risk assessment activities. These reports provided a comprehensive view of progress and risks to achieving the Association's strategic objectives and enabled constructive engagement with the Secretariat and the IAIS Executive Committee on risks and risk mitigation actions.

In 2025, the ARC also focused on managing and mitigating a range of risks to strengthen the Association's resilience and effectiveness. This included addressing IT-related risks through planned enhancements to information-sharing and collaboration tools, as well as implementing a password-protected system for member invoicing to enhance security. Additionally, HR risk management was a key priority, particularly in preparation for anticipated changes to the senior management team, committee leadership, and the Association's governance structure, all scheduled for implementation in 2026.

In cooperation with the Budget Committee, the ARC oversaw the Association's financial reporting process, which included reviewing the external auditor's 2025 audit engagement plan and monitoring the external audit of the Association's 2025 accounts to ensure that they were appropriately handled and compliant with relevant procedures. There are no material issues to report on the Association's 2025 accounts.

Suzanne Smith

Letter from the Budget Committee Chair



Ryan Workman (USA, NAIC)
Chair, IAIS Budget Committee

The IAIS Budget Committee (BC) is responsible for overseeing the financial management of the IAIS. Its duties include regularly monitoring the IAIS' financial position, making recommendations on annual fee and expenditure levels, reviewing and recommending the IAIS' policies on investment and reserves, and monitoring budget execution.

The audited financial statements for the financial year ending 31 December 2025 show a modest increase in deficit to CHF 375,522, a slight rise compared to a deficit of CHF 357,427 for the financial year ending 31 December 2024. This increase was primarily driven by higher operating costs, which were largely offset by a growth in IAIS membership fees.

Two significant operating cost expenditures in 2025 were the IAIS' enhanced contribution to the Access to Insurance Initiative and the consultancy fees associated with the IAIS' strategic Review of Outputs project. This operational project aims to ensure that the IAIS' work is accessible, impactful and valuable to the wide breadth of our membership.

Importantly, the deficit remains manageable given the Association's robust reserves, which stood at CHF 6.9 million as of 31 December 2025, above the target level approved by the BC.

Throughout 2025, the BC actively oversaw the execution of the 2025 budget and engaged in discussions on the budgets for Annual Conferences and General Meetings in Tirana (for the year 2025) and Hong Kong (for the year 2026). Additionally, the BC established the 2026 budget based on the approved 2025-2029 Financial Outlook.

For additional information on the IAIS' investment policy and risk management, please see Note 15 of the audited financial statements included in the 2025 Financial Report.

The IAIS greatly appreciates the ongoing support of members, particularly through additional contributions of grants or in-kind support, such as secondments of staff to the Secretariat. Notable contributions were received from the National Financial Regulatory Administration (China), the Financial Supervisory Commission (Chinese Taipei) and the Financial Services Agency (Japan). Additionally, the IAIS extends its gratitude to its host organisation, the Bank for International Settlements for its contributions and support during 2025.

The 2025 IAIS financial statements were prepared in accordance with Swiss law. They were audited by PricewaterhouseCoopers (PwC), which issued an unqualified audit opinion.

On behalf of the Budget Committee, I would like to thank all IAIS members and contributors for their ongoing financial commitment and support, which remain vital to the Association's success.

Ryan Workman

Financial statements

Balance sheet

As at 31 December 2025
(in Swiss francs)

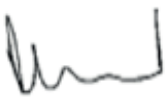
	Note	2025	2024
Assets			
Cash and cash equivalents	6	9,215,367	8,810,765
Other short-term receivables	7	212,076	79,467
Prepaid expenses and accrued income		162,692	142,097
Total current assets		**9,590,135**	**9,032,329**
Total assets		**9,590,135**	**9,032,329**
Liabilities and equity			
Other short-term liabilities	8	135,000	115,838
Accrued expenses and deferred income	9	2,604,794	1,690,628
Total liabilities		**2,739,794**	**1,806,466**
Voluntary retained earnings			
Balance brought forward		7,225,863	7,583,290
Net (deficit)/result for year		(375,522)	(357,427)
Total equity		**6,850,341**	**7,225,863**
Total liabilities and equity		**9,590,135**	**9,032,329**

There were no movements in equity during the year other than those included in the Balance Sheet.

The accompanying notes form part of these financial statements.



Gerry Cross
Secretary General



Romain Paserot
Deputy Secretary General

Income statement

For the year ended 31 December 2025
(in Swiss francs)

	Note	2025	2024
Operating income			
Membership fees	3.1	8,650,825	8,524,975
Contributions received	3.2	2,000,000	2,000,000
Total operating income		**10,650,825**	**10,524,975**
Operating expenses			
Contributions	10	208,227	201,156
Staff costs	11	9,136,582	9,275,755
Other operating expenses	12	1,683,716	1,436,261
Total operating expenses		**11,028,525**	**10,913,172**
Operating result		**(377,700)**	**(388,197)**
Financial income	13	3,455	31,711
Financial expenses	14	(1,277)	(941)
Net (deficit)/result for year		**(375,522)**	**(357,427)**

Other than financial income and expenses included above, there was no non-operating income or expenses, no extraordinary items or significant adjustments in respect of prior periods.

The accompanying notes form part of these financial statements.

Cash flow statement

For the year ended 31 December 2025
(in Swiss francs)

	Note	2025	2024
Net (deficit)/result for year		**(375,522)**	**(357,427)**
Decrease/(increase) in other short-term receivables		(132,609)	21,324
Decrease/(increase) in prepaid expenses and accrued income		(20,595)	(14,164)
Increase/(decrease) in other current liabilities		19,162	(44,162)
Increase/(decrease) in accrued expenses and deferred income		914,166	(562,759)
Cash inflow/(outflow) from operating activities		**404,602**	**(957,188)**
Cash inflow/(outflow) for financing activities		-	-
Cash inflow/(outflow) for investing activities		-	-
Change in cash and cash equivalents		**404,602**	**(957,188)**
Cash and cash equivalents at beginning of year	6	8,810,765	9,767,953
Cash and cash equivalents at end of year	6	9,215,367	8,810,765
Change in cash and cash equivalents		**404,602**	**(957,188)**

The accompanying notes form part of these financial statements.

Notes to the financial statements

Year ended 31 December 2025

1. Nature of organisation

The International Association of Insurance Supervisors ("IAIS" or "the Association") is an Association established under Swiss Law. The Association is domiciled in Basel, Switzerland and receives fees from its Members worldwide.

The IAIS provides an independent forum for insurance supervisors to promote cooperation amongst its members in carrying out their responsibilities. Its mission is to promote effective and globally consistent supervision of the insurance industry in order to develop and maintain fair, safe and stable insurance markets for the benefit and protection of policyholders, and to contribute to global financial stability.

2. Key accounting principles

2.1 Statement of compliance

The financial statements have been prepared in accordance with the provisions of the Swiss Law on Accounting and Financial Reporting (32nd Title of the Swiss Code of Obligations).

2.2 Scope of the financial statements

These financial statements contain all assets and liabilities that are controlled by the Association and in respect of which the economic benefits as well as the rights and obligations lie predominantly with the Association.

2.3 Basis of preparation

The financial statements have been prepared on a going concern basis. They have been prepared on the historical cost basis, and income and expense items are recorded on the accruals basis. All amounts disclosed in the financial statements have been rounded off to the nearest unit. The principal accounting policies are set out below.

2.4 Functional and presentation currency

The functional and presentation currency is the Swiss franc.

2.5 Cash and cash equivalents

Cash and cash equivalents comprise bank current and deposit accounts which are highly liquid and readily convertible to cash.

2.6 Provision for bad debts

Provisions are recognised as a charge to the income statement if the Association has concern over the recovery of outstanding receivables. The policy of the Association is to write-off membership fees that remain unpaid for two consecutive years, or upon confirmation of non-recovery if earlier, in accordance with its fee policy.

2.7 Withholding taxes

Interest income is reported net of withholding taxes and included as part of financial income.

Notes to the financial statements

Year ended 31 December 2025

3. Benefits received

3.1 Membership fees

The majority funding of the Association comes from membership fees paid by its Members who represent insurance regulators and supervisors in over 200 jurisdictions. As per the Association's by-laws, the annual fees payable by each Member are determined by the General Meeting of Members based on the recommendation of the Executive Committee. The yearly recommended fees are calculated based on a methodology approved by the Members to support the activities of the Association.

3.2 Contributions received

The IAIS is hosted by the Bank for International Settlements (BIS). It benefits from various support provided by the BIS that includes the provision of meeting organisation services, administration, accounting, human resources, legal and other advisory services, office space and IT equipment, and one full-time technical administrator. The BIS also administers a staff pension scheme of which a number of IAIS staff are entitled to membership. The pension obligations lie with the BIS and the IAIS has no legal commitment for the payment of pension amounts to staff.

In 2024, the BIS and IAIS signed a new agreement covering the period of 2025-2029. Under this agreement, the BIS provides an annual financial contribution to the IAIS in the fixed amount of CHF 2,000,000 per annum.

The Association also benefits from Members' secondment of staff to its Secretariat. The total amount of these benefits does not form part of these financial statements.

4. Third party contributions

The use of these funds is restricted as determined by agreements with the contributors.

FSA Japan Grant

Funds are contributed annually to support the IAIS' activities and are held in a separate CHF-denominated bank account, on which there was a balance of CHF 248,571 as of 31 December 2025 (CHF 258,545 as at 31 December 2024). These funds are held outside the IAIS financial statements. All transactions are financially independent from the IAIS and the financial records are independently audited.

5. Income taxes

The Association is exempt from Swiss income tax.

Notes to the financial statements

Year ended 31 December 2025

6. Cash and cash equivalents	2025	2024
CHF Current accounts	2,256,200	1,852,599
CHF Short term savings accounts	6,959,167	6,958,166
	9,215,367	**8,810,765**

7. Other short-term receivables	2025	2024
Membership fees receivable	55,495	108,212
Other	156,581	76,867
	212,076	**185,079**
Less: provision for bad debts	-	(105,612)
	212,076	**79,467**

Movement in provision for bad debts	2025	2024
Charge to operating expenses:		
Provision made during the year	-	105,612
Amounts recovered in year	(47,154)	(101,500)
Amounts written off	3,103	-
Charge to operating expenses	**44,051**	**4,112**
Movement in provision:		
Opening balance	105,612	134,600
Charge to operating expenses	(44,051)	4,112
Amounts written off in year	(61,561)	(33,100)
Closing balance	-	**105,612**

8. Other short-term liabilities	2025	2024
Contribution towards Annual Conference and General Meeting expenses (Note 10)	135,000	100,000
Contributions towards Global Seminar (Note 10)	-	15,838
	135,000	**115,838**

Notes to the financial statements

Year ended 31 December 2025

9. Accrued expenses and deferred income	2025	2024
Accrued expenses:		
Audit	11,000	10,000
Bank for International Settlements	1,225,123	703,243
Consultancy	-	-
Recruitment	15,000	-
Relocation	69,380	-
Seminars	60,000	54,499
Travel	310	15,232
Other	94,389	57,524
Deferred income:		
Membership fees received in advance	1,129,592	850,130
	2,604,794	**1,690,628**

Amounts due to the BIS are in respect of staff costs and other operating expenses. All other accrued expenses relate to third parties.

10. CONTRIBUTIONS	2025	2024
Annual Conference and General Meeting*	135,000	100,000
Global seminar**	18,894	23,068
Regional seminars	54,333	78,088
	208,227	**201,156**

*The Annual Conference (AC) fees and expenditure are the responsibility of the host. The host is also responsible for organising a General Meeting (GM), the costs of which are borne by the IAIS. From 2025, the IAIS sets aside in its annual budget a maximum amount of CHF 135,000 to cover the costs of the General Meeting and contribute towards costs related to the Annual Conference. Any net costs, after taking into account the IAIS contribution, are borne by the host.

**In 2025, the IAIS contributed up to CHF 19,000 towards the costs of the Global Seminar. From 2024, the IAIS moved the annual Global Seminar from an in-person meeting to a virtual meeting. The move from an in-person to virtual meeting format led to a reduction in Global Seminar related expenses.

Notes to the financial statements

Year ended 31 December 2025

11. Staff costs	2025	2024
Employment costs	9,055,962	9,150,318
Relocation	80,620	125,437
	9,136,582	**9,275,755**

The IAIS has on an annual average no more than 50 full time positions.

12. Other operating expenses	2025	2024
Travel	391,277	488,911
Meeting expenses	148,767	119,176
FSI Connect licences*	-	53,374
Consultancy fees	573,973	186,202
Website and IT	206,856	143,422
Information services	122,145	206,211
Insurance	154,923	157,810
Editing and communication	42,038	53,581
Audit	11,000	9,500
Bad debts expense	-44,051	4,112
Training	40,258	3,301
Recruitment	15,000	-
Miscellaneous	21,530	10,661
	1,683,716	**1,436,261**

The FSI Connect licenses expense occurs every two years and the benefits of the licenses lie with the recipient Members. From 2025 annual payments to A2ii increased to CHF 330,000 from CHF 140,000 and are included in the consultancy fees. Recruitment expenses relate to search process for the new Secretary General.

Notes to the financial statements

Year ended 31 December 2025

13. Financial income	2025	2024
Interest on bank accounts	3,455	31,711
	3,455	**31,711**

The Association presents interest net of withholding tax. See also Note 2.

14. Financial expenses	2025	2024
Bank charges & custody fees	1,277	941
	1,277	**941**

Notes to the financial statements

Year ended 31 December 2025

15. Investment policy and risk management

The Budget Committee meets around four times per year and assesses the financial risks that could have an impact on the Association. The Secretariat monitors the day-to-day activities of the Association and provides regular reports to the Budget Committee.

The Association derives income primarily from membership fees. As a non-profit making organisation, it invests surplus income to fund future operations. Security of capital, represented by voluntary retained earnings, has a high priority within the investment policy, to ensure that the Association can continue as a going concern to support its activities for the foreseeable future.

As at 31 December 2025, the Association's investment in financial assets comprised banks current and deposit accounts.

15.1 Liquidity risk

The Association holds sufficient liquid funds to enable it to meet its liabilities as they fall due.

15.2 Foreign currency risk

The revenue and expenditure of the Association are predominantly received and paid in Swiss francs. To minimise the exposure of investments to foreign currency risk, investments are normally held in Swiss franc denominated financial assets. The Association's cash and cash equivalents are also held in Swiss francs.

15.3 Credit Risk

The major source of funding for the Association is fees from Members. Members represent insurance regulators and supervisors from over 200 jurisdictions in more than 140 countries. Due to the nature of the Association's activities and broad membership, credit risk is considered to be low.

16. Significant events after the balance sheet date

There were no significant events between the balance sheet and the approval of this financial statement by the IAIS Executive Committee on 30 June 2026 which could impact the book value of assets and liabilities, or which should be disclosed in these financial statements.

Auditor’s letter

The financial statements for the financial year ended 31 December 2025 were audited by PricewaterhouseCoopers (PwC) Switzerland. The signed auditor’s report is available here:

Report of the auditor to General Meeting of the International Association of Insurance Supervisors on the financial statements for the year ended 31 December 2025.



International Association of Insurance Supervisors
c/o Bank for International Settlements
Centralbahnplatz 2
CH-4002 Basel
Switzerland

Tel: +41 61 280 80 90
E-mail: info@iais.org
Web: www.iaisweb.org

© International Association of Insurance Supervisors (IAIS) 2026.

All rights reserved. Brief excerpts may be reproduced or translated provided the source is stated.

International Association of Insurance Supervisors Basel

Report of the statutory auditor to the General Meeting on the financial statements 2025

Report of the statutory auditor to the General Meeting of International Association of Insurance Supervisors, Basel

Report on the audit of the financial statements

Opinion

We have audited the financial statements of International Association of Insurance Supervisors (the Association), which comprise the balance sheet as at 31 December 2025, and the income statement and the cash flow statement for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements comply with Swiss law and the Association's articles of incorporation.

Basis for opinion

We conducted our audit in accordance with Swiss law and Swiss Standards on Auditing (SA-CH). Our responsibilities under those provisions and standards are further described in the 'Auditor's responsibilities for the audit of the financial statements' section of our report. We are independent of the Association in accordance with the provisions of Swiss law and the requirements of the Swiss audit profession. We have also fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Executive Committee's responsibilities for the financial statements

The Executive Committee is responsible for the preparation of financial statements in accordance with the provisions of Swiss law and the Association's articles of incorporation, and for such internal control as the Executive Committee determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Executive Committee is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Executive Committee either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

PricewaterhouseCoopers AG, St. Jakobs-Strasse 25, 4002 Basel
+41 58 792 51 00

PricewaterhouseCoopers AG is a member of the global PricewaterhouseCoopers network of firms, each of which is a separate and independent legal entity.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Swiss law and SA-CH will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Swiss law and SA-CH, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made.
- Conclude on the appropriateness of the Executive Committee's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.

We communicate with the Executive Committee or its relevant committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other legal and regulatory requirements

In accordance with article 69b para. 3 CC in conjunction with article 728a para. 1 item 3 CO and PS-CH 890, we confirm the existence of an internal control system that has been designed, pursuant to the instructions of the Executive Committee, for the preparation of the financial statements.

We recommend that the financial statements submitted to you be approved.

PricewaterhouseCoopers AG

Ralph Maiocchi
Licensed audit expert
Auditor in charge

Manuela Baldisweiler
Licensed audit expert

Basel, 30 June 2026

Enclosure:

- Financial statements (balance sheet, income statement, cash flow statement and notes)

Balance sheet

As at 31 December 2025

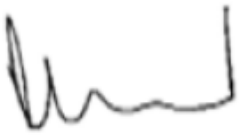
(in Swiss francs)

	Note	2025	2024
Assets			
Cash and cash equivalents	**6**	9,215,367	8,810,765
Other short-term receivables	**7**	212,076	79,467
Prepaid expenses and accrued income		162,692	142,097
Total current assets		**9,590,135**	**9,032,329**
Total assets		**9,590,135**	**9,032,329**
Liabilities and equity			
Other short-term liabilities	**8**	135,000	115,838
Accrued expenses and deferred income	**9**	2,604,794	1,690,628
Total liabilities		**2,739,794**	**1,806,466**
Voluntary retained earnings			
Balance brought forward		7,225,863	7,583,290
Net (deficit)/result for year		(375,522)	(357,427)
Total equity		**6,850,341**	**7,225,863**
Total liabilities and equity		**9,590,135**	**9,032,329**

There were no movements in equity during the year other than those included in the Balance Sheet.

The accompanying notes form part of these financial statements.





…… ……..

Gerry Cross, Secretary General Romain Paserot, Deputy Secretary General

Income statement

For the year ended 31 December 2025

(in Swiss francs)

	Note	2025	2024
Operating income			
Membership fees	**3.1**	8,650,825	8,524,975
Contributions received	**3.2**	2,000,000	2,000,000
Total operating income		**10,650,825**	**10,524,975**
Operating expenses			
Contributions	**10**	208,227	201,156
Staff costs	**11**	9,136,582	9,275,755
Other operating expenses	**12**	1,683,716	1,436,261
Total operating expenses		**11,028,525**	**10,913,172**
Operating result		**(377,700)**	**(388,197)**
Financial income	**13**	3,455	31,711
Financial expenses	**14**	(1,277)	(941)
Net (deficit)/result for year		**(375,522)**	**(357,427)**

Other than financial income and expenses included above, there was no non-operating income or expenses, no extraordinary items or significant adjustments in respect of prior periods.

The accompanying notes form part of these financial statements.

Cash flow statement

For the year ended 31 December 2025

(in Swiss francs)

	Note	2025	2024
Net (deficit)/result for year		**(375,522)**	**(357,427)**
Decrease/(increase) in other short-term receivables		(132,609)	21,324
Decrease/(increase) in prepaid expenses and accrued income		(20,595)	(14,164)
Increase/(decrease) in other current liabilities		19,162	(44,162)
Increase/(decrease) in accrued expenses and deferred income		914,166	(562,759)
Cash inflow/(outflow) from operating activities		**404,602**	**(957,188)**
Cash inflow/(outflow) for financing activities		-	-
Cash inflow/(outflow) for investing activities		-	-
Change in cash and cash equivalents		**404,602**	**(957,188)**
Cash and cash equivalents at beginning of year	**6**	8,810,765	9,767,953
Cash and cash equivalents at end of year	**6**	9,215,367	8,810,765
Change in cash and cash equivalents		**404,602**	**(957,188)**

The accompanying notes form part of these financial statements.

Notes to the Financial Statements

Year ended 31 December 2025

1. NATURE OF ORGANISATION

The International Association of Insurance Supervisors ("IAIS" or "the Association") is an Association established under Swiss Law. The Association is domiciled in Basel, Switzerland and receives fees from its Members worldwide.

The IAIS provides an independent forum for insurance supervisors to promote cooperation amongst its members in carrying out their responsibilities. Its mission is to promote effective and globally consistent supervision of the insurance industry in order to develop and maintain fair, safe and stable insurance markets for the benefit and protection of policyholders, and to contribute to global financial stability.

2. KEY ACCOUNTING PRINCIPLES

2.1 Statement of compliance

The financial statements have been prepared in accordance with the provisions of the Swiss Law on Accounting and Financial Reporting (32nd Title of the Swiss Code of Obligations).

2.2 Scope of the financial statements

These financial statements contain all assets and liabilities that are controlled by the Association and in respect of which the economic benefits as well as the rights and obligations lie predominantly with the Association.

2.3 Basis of preparation

The financial statements have been prepared on a going concern basis. They have been prepared on the historical cost basis, and income and expense items are recorded on the accruals basis. All amounts disclosed in the financial statements have been rounded off to the nearest unit. The principal accounting policies are set out below.

2.4 Functional and presentation currency

The functional and presentation currency is the Swiss franc.

2.5 Cash and cash equivalents

Cash and cash equivalents comprise bank current and deposit accounts which are highly liquid and readily convertible to cash.

2.6 Provision for bad debts

Provisions are recognised as a charge to the income statement if the Association has concern over the recovery of outstanding receivables. The policy of the Association is to write-off membership fees that remain unpaid for two consecutive years, or upon confirmation of non-recovery if earlier, in accordance with its fee policy.

2.7 Withholding taxes

Interest income is reported net of withholding taxes and included as part of financial income.

3. BENEFITS RECEIVED

3.1 Membership fees

The majority funding of the Association comes from membership fees paid by its Members who represent insurance regulators and supervisors in over 200 jurisdictions. As per the Association's by-laws, the annual fees payable by each Member are determined by the General Meeting of Members based on the recommendation of the Executive Committee. The yearly recommended fees are calculated based on a methodology approved by the Members to support the activities of the Association.

3.2 Contributions received

The IAIS is hosted by the Bank for International Settlements (BIS). It benefits from various support provided by the BIS that includes the provision of meeting organisation services, administration, accounting, human resources, legal and other advisory services, office space and IT equipment, and one full-time technical administrator. The BIS also administers a staff pension scheme of which a number of IAIS staff are entitled to membership. The pension obligations lie with the BIS and the IAIS has no legal commitment for the payment of pension amounts to staff.

In 2024, the BIS and IAIS signed a new agreement covering the period of 2025-2029. Under this agreement, the BIS provides an annual financial contribution to the IAIS in the fixed amount of CHF 2,000,000 per annum.

The Association also benefits from Members' secondment of staff to its Secretariat. The total amount of these benefits does not form part of these financial statements.

4. THIRD PARTY CONTRIBUTIONS

The use of these funds is restricted as determined by agreements with the contributors.

FSA Japan Grant

Funds are contributed annually to support the IAIS' activities and are held in a separate CHF-denominated bank account, on which there was a balance of CHF 248,571 as of 31 December 2025 (CHF 258,545 as at 31 December 2024). These funds are held outside the IAIS financial statements. All transactions are financially independent from the IAIS and the financial records are independently audited.

5. INCOME TAXES

The Association is exempt from Swiss income tax.

6. CASH AND CASH EQUIVALENTS

	2025	2024
CHF Current accounts	2,256,200	1,852,599
CHF Short term savings accounts	6,959,167	6,958,166
	9,215,367	8,810,765

7. OTHER SHORT-TERM RECEIVABLES

	2025	2024
Membership fees receivable	55,495	108,212
Other	156,581	76,867
	212,076	185,079
Less: provision for bad debts	-	(105,612)
	212,076	79,467

Movement in provision for bad debts:

	2025	2024
Charge to operating expenses:		
Provision made during the year		105,612
Amounts recovered in year	(47,154)	(101,500)
Amounts written off	3,103	
Charge to operating expenses	(44,051)	4,112
Movement in provision:		
Opening balance	105,612	134,600
Charge to operating expenses	(44,051)	4,112
Amounts written off in year	(61,561)	(33,100)
Closing balance	-	105,612

8. OTHER SHORT-TERM LIABILITIES

	2025	2024
Contribution towards Annual Conference and General Meeting expenses (Note **Error! Reference source not found.**)	135,000	100,000
Contributions towards Global Seminar (Note 10)	-	15,838
	135,000	115,838

9. ACCRUED EXPENSES AND DEFERRED INCOME

	2025	2024
Accrued expenses:		
Audit	11,000	10,000
Bank for International Settlements	1,225,123	703,243
Consultancy	-	-
Recruitment	15,000	-
Relocation	69,380	-
Seminars	60,000	54,499
Travel	310	15,232
Other	94,389	57,524
Deferred income:		
Membership fees received in advance	1,129,592	850,130
	2,604,794	1,690,628

Amounts due to the BIS are in respect of staff costs and other operating expenses. All other accrued expenses relate to third parties.

10. CONTRIBUTIONS

	2025	2024
Annual Conference and General Meeting*	135,000	100,000
Global seminar**	18,894	23,068
Regional seminars	54,333	78,088
	208,227	201,156

*The Annual Conference (AC) fees and expenditure are the responsibility of the host. The host is also responsible for organising a General Meeting (GM), the costs of which are borne by the IAIS. From 2025, the IAIS sets aside in its annual budget a maximum amount of CHF 135,000 to cover the costs of the General Meeting and contribute towards costs related to the Annual Conference. Any net costs, after taking into account the IAIS contribution, are borne by the host.

**In 2025, the IAIS contributed up to CHF 19,000 towards the costs of the Global Seminar. From 2024, the IAIS moved the annual Global Seminar from an in-person meeting to a virtual meeting. The move from an in-person to virtual meeting format led to a reduction in Global Seminar related expenses.

11. STAFF COSTS

	2025	2024
Employment costs	9,055,962	9,150,318
Relocation	80,620	125,437
	9,136,582	9,275,755

The IAIS has on an annual average no more than 50 full time positions.

12. OTHER OPERATING EXPENSES

	2025	2024
Travel	391,277	488,911
Meeting expenses	148,767	119,176
FSI Connect licences	-	53,374
Consultancy fees	573,973	186,202
Website and IT	206,856	143,422
Information services	122,145	206,211
Insurance	154,923	157,810
Editing and communication	42,038	53,581
Audit	11,000	9,500
Bad debts expense	-44,051	4,112
Training	40,258	3,301
Recruitment	15,000	-
Miscellaneous	21,530	10,661
	1,683,716	1,436,261

The FSI Connect licenses expense occurs every two years and the benefits of the licenses lie with the recipient Members. From 2025 annual payments to A2ii increased to CHF 330,000 from CHF 140,000 and are included in the consultancy fees. Recruitment expenses relate to search process for the new Secretary General.

13. FINANCIAL INCOME

	2025	2024
Interest on bank accounts	3,455	31,711
	3,455	31,711

The Association presents interest net of withholding tax. See also Note 2.

14. FINANCIAL EXPENSES

	2025	2024
Bank charges & custody fees	1,277	941
	1,277	941

15. INVESTMENT POLICY AND RISK MANAGEMENT

The Budget Committee meets around four times per year and assesses the financial risks that could have an impact on the Association. The Secretariat monitors the day-to-day activities of the Association and provides regular reports to the Budget Committee.

The Association derives income primarily from membership fees. As a non-profit making organisation, it invests surplus income to fund future operations. Security of capital, represented by voluntary retained earnings, has a high priority within the investment policy, to ensure that the Association can continue as a going concern to support its activities for the foreseeable future.

As at 31 December 2025, the Association's investment in financial assets comprised banks current and deposit accounts.

15.1 Liquidity risk

The Association holds sufficient liquid funds to enable it to meet its liabilities as they fall due.

15.2 Foreign currency risk

The revenue and expenditure of the Association are predominantly received and paid in Swiss francs. To minimise the exposure of investments to foreign currency risk, investments are normally held in Swiss franc denominated financial assets. The Association's cash and cash equivalents are also held in Swiss francs.

15.3 Credit Risk

The major source of funding for the Association is fees from Members. Members represent insurance regulators and supervisors from over 200 jurisdictions in more than 140 countries. Due to the nature of the Association's activities and broad membership, credit risk is considered to be low.

16. SIGNIFICANT EVENTS AFTER THE BALANCE SHEET DATE

There were no significant events between the balance sheet and the approval of this financial statement by the IAIS Executive Committee on 30 June 2026 which could impact the book value of assets and liabilities, or which should be disclosed in these financial statements.