

Financial Report

2024

As at 31 December 2024



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About the IAIS

The International Association of Insurance Supervisors (IAIS) is a voluntary membership organisation of insurance supervisors and regulators from more than 200 jurisdictions constituting 97% of the global insurance premiums. The mission of the IAIS is to promote effective and globally consistent supervision of the insurance industry in order to develop and maintain fair, safe and stable insurance markets for the benefit and protection of policyholders and to contribute to global financial stability.

The IAIS is the international standard-setting body responsible for developing principles, standards and other supporting material for the supervision of the insurance sector and assisting in their implementation. The IAIS also performs a forward-looking role in identifying key trends and developments that could reshape the business of insurance to support its Members in addressing emerging risks and challenges. In addition, it provides a forum for Members to share their experiences and understanding of insurance supervision and insurance markets.

The IAIS coordinates its work with other international financial policymakers and associations of supervisors. In particular, the IAIS is a member of the Financial Stability Board (FSB), member of the Standards Advisory Council of the International Accounting Standards Board (IASB) and partner in the Access to Insurance Initiative (A2ii). In recognition of its collective expertise, the IAIS also is routinely called upon by the G20 leaders and other international standard setting bodies for input on insurance issues as well as on issues related to the regulation and supervision of the global financial sector.

For more information visit www.iais.org and read the [IAIS Year in Review 2024](#).

Letter from the Executive Committee Chair



Shigeru Ariizumi (Japan, FSA)
Chair, IAIS Executive Committee

Welcome to the IAIS Financial Report 2024

Reflecting on the accomplishments of the IAIS in 2024 for this Annual Financial Report, I am pleased to report that the Association delivered on all its ambitious targets, not just for the year, but also in closing out its 2019-2024 Strategic Plan.

I encourage you to read the [IAIS Year in Review 2024](#) for a comprehensive overview of the key initiatives and work undertaken during 2024, a year of significant achievement and forward momentum for the IAIS. I am pleased to share below a few key highlights.

Foremost amongst the significant achievements of 2024 was the adoption of the Insurance Capital Standard (ICS), the first comprehensive global capital standard for insurance supervision. This achievement brought to conclusion over a decade of collaboration, testing and monitoring, and represents a critical step forward in global insurance supervision.

The ICS provides a globally comparable risk-based measure of capital adequacy for internationally active insurance groups (IAIGs) and forms the quantitative element of the Common Framework for the supervision of IAIGs. The ICS will help ensure that IAIGs maintain

sufficient capital to withstand potential stresses and thereby protect policyholders. It will also provide a consistent and transparent framework for supervisors to evaluate the financial soundness of IAIGs. With implementation now our primary focus, we are confident the ICS will enhance the consistency and effectiveness of insurance supervision across regions.

The significant phase of standard setting in 2024 also included the adoption of important updates to the Insurance Core Principles and related standards in the Common Framework for the Supervision of IAIGs to address emerging risks, ensuring they remain fit for purpose. These updates focused on areas such as climate risk, valuation, capital adequacy, and recovery and resolution, reflecting the evolving challenges faced by the insurance sector and insights from the IAIS' implementation assessment work.

Assisting IAIS members in implementing our standards and addressing emerging risks remained central to our work. We finalised seven papers and reports and made progress on 10 more, while managing 10 public consultations and surveys – the most ever within a year. Alongside that work, we engaged with thousands

of supervisors and stakeholders through a multitude of interactions where we discussed the challenges and opportunities facing the insurance sector, and shared learnings, best practices, perspectives and benchmarks.

Implementation assessment and capacity building are integral to ensuring the effectiveness of our standards. In 2024, we supported members with tools like the Peer Review Process and Member Assessment Programme. We also launched the second wave of Targeted Jurisdictional Assessments of the implementation of the Holistic Framework supervisory material, covering six major insurance markets. Partnerships with organisations such as the A2ii, Financial Stability Institute, and Toronto Centre enabled us to support capacity building for over 700 supervisors globally, with a focus on emerging markets and developing economies.

The IAIS remained vigilant in monitoring key risks and trends affecting the global insurance sector. Our annual Global Monitoring Exercise provides unique insights based on the solid dataset collected from insurers and supervisors across the globe. The findings are detailed in the Global Insurance Market Report, which highlights key developments in solvency, profitability, and liquidity. The report also includes dedicated chapters addressing structural changes in the life insurance sector, macroeconomic risks, trends in the global reinsurance market, and the impact of climate-related risks.

Taking part in global policy discussions became a greater focus for the IAIS in 2024, particularly in addressing natural catastrophe (NatCat) protection gaps. Following the 2023 publication of the IAIS' call to action defining the role of supervisors in addressing NatCat protection gaps, the IAIS, together with the OECD, supported the development of the G7 High-Level Framework for Public-Private Insurance Programmes to address Natural Hazards, under Italy's G7 Presidency in 2024.

Last year, we also looked ahead at what was on the horizon of global insurance supervision in developing the new IAIS Strategic Plan for 2025-2029. Through extensive collaboration and discussion with our members and stakeholders, we have set a clear and ambitious direction for the next five years.

Following a period of intensive standard setting, we will prioritise the globally consistent implementation of standards, including the ICS, and support members in adopting effective supervisory practices. We will also refine our risk assessment framework and enhance globally coordinated supervisory responses.

Three strategic themes will guide our work: (i) addressing climate change, (ii) adapting to digital innovation, including artificial intelligence and cyber resilience, and (iii) ensuring insurance fulfils its societal purpose of building resilience. Collaboration will remain at the heart of our efforts, as we engage with supervisors, insurers, consumers, and other stakeholders to address shared challenges.

As an Association we continually strive to improve operational efficiency, governance and decision-making to ensure we deliver on our mission effectively and sustainably. Achieving this requires a highly skilled and dedicated Secretariat. For this reason, you will see reflected in the financial statements that a significant portion of the IAIS budget is allocated to staff costs. I would like to express my gratitude to the Secretariat for their outcome-focused, member-centric approach, which has been central to our success.

Looking ahead, the insurance sector and supervisors will play an increasingly vital role in building societal resilience. The IAIS, with its global perspective and collaborative approach, stands ready to navigate the challenges and opportunities that lie ahead.

Shigeru Ariizumi

Letter from the Audit and Risk Committee Chair



Suzanne Smith (Australia, APRA)
Chair, IAIS Audit and Risk Committee

The Audit and Risk Committee (ARC) is responsible for reviewing the internal controls of the Association such that its activities achieve the IAIS' objectives through effective and efficient operations and are compliant with applicable procedures and resolutions. This includes ensuring adherence to the Association's Risk Management Framework (RMF), which safeguards that risks remain within pre-defined risk tolerance limits set by the Association's Executive Committee. In addition, the ARC supports the Executive Committee by overseeing the financial reporting process, including the external auditor's activities.

During 2024, the ARC continued to actively evaluate the main risks faced by the Association, including overseeing the effectiveness of internal controls and risk mitigation actions adopted by the Secretariat. To this end, the ARC engaged regularly with the Secretariat to advise and challenge the Association's Executive Risk Dashboard, Management Risk Report and outcomes of other risk assessment activities. These reports provide a comprehensive view of progress and risks to achieving the Association's

strategic objectives and enable constructive engagement with the Secretariat and the IAIS Executive Committee on risks and risk mitigation actions.

In 2024, the ARC further focused on managing risks pertaining to information technology (IT) and human resources, with a focus on ongoing IT enhancements and preparedness to execute the IAIS Strategic Plan 2025-2029. These ongoing efforts aim to strengthen collaboration within our Association, enhance Secretariat capacity and ensure a secure and efficient platform for information exchange.

In cooperation with the Budget Committee, the ARC oversaw the Association's financial reporting process, which included reviewing the External Auditor's 2024 audit engagement plan and monitoring the external audit of the Association's 2024 accounts to ensure that they were appropriately handled and compliant with relevant procedures. There are no material issues to report on the Association's 2024 accounts.

Letter from the Budget Committee Chair



Ryan Workman (USA, NAIC)
Chair, IAIS Budget Committee

The IAIS Budget Committee (BC) is responsible for overseeing the financial management of the IAIS. Its duties include regularly monitoring the IAIS' financial position, making recommendations on annual fee and expenditure levels, reviewing and recommending the IAIS' policies on investment and reserves, and monitoring budget execution.

The audited financial statements for the financial year ending 31 December 2024 show an increase in operating income thanks to the continued growth in IAIS membership. The full year 2024 recorded a deficit of CHF 357,427, compared to a deficit of CHF 262,797 for the financial year ending 31 December 2023. The 2024 deficit was driven by a temporary increase in spending related to the finalisation of key IAIS projects and efforts to manage potential project risks. However, this deficit could be accommodated given the Association's level of reserves, which remain above the target level approved by the BC.

During 2024, the BC actively oversaw the execution of the 2024 budget and discussed the budgets for upcoming Annual Conferences and General Meetings. Additionally, the BC contributed valuable input to the assumptions and revenue forecasts incorporated in the Financial Outlook 2025-2029, which was approved

by IAIS Members in September 2024. Building on this approved Financial Outlook, the BC established the 2025 budget.

For additional information on the IAIS' investment policy and risk management, please see Note 15 of the audited financial statements included in the 2024 Financial Report.

The IAIS greatly appreciates the ongoing support of Members, particularly through additional contributions of grants or in-kind support, such as secondments of staff to the Secretariat. Notable contributions were received from the National Financial Regulatory Administration (China), the Financial Supervisory Commission (Chinese Taipei), the Financial Services Agency (Japan), and the Financial Supervisory Service (Republic of Korea). Additionally, the IAIS extends its gratitude to its host organisation, the Bank for International Settlements for its contributions and support during 2024.

The 2024 IAIS financial statements were prepared in accordance with Swiss law. They were audited by PricewaterhouseCoopers (PwC), which issued an unqualified audit opinion.

Financial statements

Balance sheet

As at 31 December 2024
(in Swiss francs)

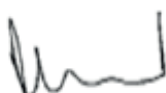
	Note	2024	2023
Assets			
Cash and cash equivalents	6	8,810,765	9,767,953
Other short-term receivables	7	79,467	100,791
Prepaid expenses and accrued income		142,097	127,933
Total current assets		9,032,329	9,996,677
Total assets		9,032,329	9,996,677
Liabilities and equity			
Other short-term liabilities	8	115,838	160,000
Accrued expenses and deferred income	9	1,690,628	2,253,387
Total liabilities		1,806,466	2,413,387
Voluntary retained earnings			
Balance brought forward		7,583,290	7,846,087
Net (deficit)/result for year		(357,427)	(262,797)
Total equity		7,225,863	7,583,290
Total liabilities and equity		9,032,329	9,996,677

There were no movements in equity during the year other than those included in the balance sheet.

The accompanying notes form part of these financial statements.



Jonathan Dixon
Secretary General



Romain Paserot
Deputy Secretary General

Income statement

For the year ended 31 December 2024
(in Swiss francs)

	Note	2024	2023
Operating income			
Membership fees	3.1	8,524,975	8,231,150
Contributions received	3.2	2,000,000	2,000,000
Total operating income		10,524,975	10,231,150
Operating expenses			
Contributions	10	201,156	235,980
Staff costs	11	9,275,755	8,773,588
Other operating expenses	12	1,436,261	1,517,555
Total operating expenses		10,913,172	10,527,123
Operating result		(388,197)	(295,973)
Financial income	13	31,711	34,924
Financial expenses	14	(941)	(1,748)
Net (deficit)/result for year		(357,427)	(262,797)

Other than the financial income and expenses included above, there were no non-operating income or expenses, extraordinary items or significant adjustments in respect of prior periods.

The accompanying notes form part of these financial statements.

Cash flow statement

For the year ended 31 December 2024
(in Swiss francs)

	Note	2024	2023
Net (deficit)/result for year		(357,427)	(262,797)
Decrease/(increase) in other short-term receivables		21,324	63,322
Decrease/(increase) in prepaid expenses and accrued income		(14,164)	6,303
Increase/(decrease) in other current liabilities		(44,162)	91,000
Increase/(decrease) in accrued expenses and deferred income		(562,759)	(1,169,566)
Cash inflow/(outflow) from operating activities		(957,188)	(1,271,738)
Cash inflow/(outflow) for financing activities		-	-
Cash inflow/(outflow) for investing activities		-	-
Change in cash and cash equivalents		(957,188)	(1,271,738)
Cash and cash equivalents at beginning of year	6	9,767,953	11,039,691
Cash and cash equivalents at end of year	6	8,810,765	9,767,953
Change in cash and cash equivalents		(957,188)	(1,271,738)

The accompanying notes form part of these financial statements.

Notes to the financial statements

Year ended 31 December 2024

1. Nature of organisation

The International Association of Insurance Supervisors (“IAIS” or “the Association”) is an Association established under Swiss Law. The Association is domiciled in Basel, Switzerland and receives fees from its Members worldwide.

The IAIS provides an independent forum for insurance supervisors to promote cooperation amongst its members in carrying out their responsibilities. Its mission is to promote effective and globally consistent supervision of the insurance industry in order to develop and maintain fair, safe and stable insurance markets for the benefit and protection of policyholders, and to contribute to global financial stability.

2. Key accounting principles

2.1 Statement of compliance

The financial statements have been prepared in accordance with the provisions of the Swiss Law on Accounting and Financial Reporting (32nd Title of the Swiss Code of Obligations).

2.2 Scope of the financial statements

These financial statements contain all assets and liabilities that are controlled by the Association and in respect of which the economic benefits as well as the rights and obligations lie predominantly with the Association.

2.3 Basis of preparation

The financial statements have been prepared on a going concern basis. They have been prepared on the historical cost basis, and income and expense items are recorded on the accruals basis. All amounts disclosed in the financial statements have been rounded off to the nearest unit. The principal accounting policies are set out below.

2.4 Functional and presentation currency

The functional and presentation currency is the Swiss franc.

2.5 Cash and cash equivalents

Cash and cash equivalents comprise bank current and deposit accounts which are highly liquid and readily convertible to cash.

2.6 Provision for bad debts

Provisions are recognised as a charge to the income statement if the Association has concern over the recovery of outstanding receivables. The policy of the Association is to write-off membership fees that remain unpaid for two consecutive years, or upon confirmation of non-recovery if earlier, in accordance with its fee policy.

2.7 Withholding taxes

Interest income is reported net of withholding taxes and included as part of financial income.

Notes to the financial statements

Year ended 31 December 2024

3. Benefits received

3.1 Membership fees

The majority funding of the Association comes from membership fees paid by its Members who represent insurance regulators and supervisors in over 140 countries. As per the Association's by-laws, the annual fees payable by each Member are determined by the General Meeting of Members based on the recommendation of the Executive Committee. The yearly recommended fees are calculated based on a methodology approved by the Members to support the activities of the Association.

3.2 Contributions received

The IAIS is hosted by the Bank for International Settlements (BIS). It benefits from various support provided by the BIS that includes the provision of meeting organisation services, administration, accounting, human resources, legal and other advisory services, office space and IT equipment, and one full-time technical administrator. The BIS also administers a staff pension scheme of which a number of IAIS staff are entitled to membership. The pension obligations lie with the BIS and the IAIS has no legal commitment for the payment of pension amounts to staff.

In 2024, the BIS and IAIS signed a new agreement covering the period of 2025-2029. Under this agreement, the BIS provides an annual financial contribution to the IAIS in the fixed amount of CHF 2,000,000 per annum.

The Association also benefits from Members' secondment of staff to its Secretariat. The total amount of these benefits does not form part of these financial statements.

4. Third party contributions

The use of these funds is restricted as determined by agreements with the contributors.

FSA Japan Grant

Funds are contributed annually to support the IAIS' activities and are held in a separate CHF-denominated bank account, on which there was a balance of CHF 258,545 as of 31 December 2024 (CHF 215,355 as at 31 December 2023). These funds are held outside the IAIS financial statements. All transactions are financially independent from the IAIS and the financial records are independently audited.

5. Income taxes

The Association is exempt from Swiss income tax.

Notes to the financial statements

Year ended 31 December 2024

6. Cash and cash equivalents	2024	2023
CHF Current accounts	1,852,599	1,788,624
CHF Short-term savings accounts	6,958,166	7,979,329
	8,810,765	9,767,953

7. Other short-term receivables	2024	2023
Membership fees receivable	108,212	135,054
Other	76,867	100,337
	185,079	235,391
Less: provision for bad debts	(105,612)	(134,600)
	79,467	100,791

Movement in provision for bad debts

Charge to operating expenses:

Provision made during the year	105,612	118,100
Amounts recovered in year	(101,500)	(33,000)
Charge to operating expenses	4,112	85,100

Movement in provision:

Opening balance	134,600	66,000
Charge to operating expenses	4,112	85,100
Amounts written off in year	(33,100)	(16,500)
Closing balance	105,612	134,600

8. Other short-term liabilities	2024	2023
Contribution towards Annual Conference and General Meeting expenses (Note 10)	100,000	100,000
Contributions towards Global Seminar (Note 10)	15,838	60,000
	115,838	160,000

Notes to the financial statements

Year ended 31 December 2024

9. Accrued expenses and deferred income

Accrued expenses

	2024	2023
Audit	10,000	10,000
Bank for International Settlements	703,243	1,142,339
Consultancy	-	12,403
Relocation	-	20,000
Seminars	54,499	60,000
Travel	15,232	8,715
Other	57,524	59,814

Deferred income

Membership fees received in advance	850,130	940,116
	1,690,628	2,253,387

Amounts due to the BIS are in respect of staff costs and other operating expenses. All other accrued expenses relate to third parties.

10. Contributions

	2024	2023
Annual Conference and General Meeting*	100,000	100,000
Global seminar**	23,068	60,000
Regional seminars	78,088	76,909
Release of AC and GM over accrual	-	(929)
	201,156	235,980

* The Annual Conference (AC) fees and expenditure are the responsibility of the host. The host is also responsible for organising a General Meeting (GM), the costs of which are borne by the IAIS. The IAIS sets aside in its annual budget a maximum amount of CHF 100,000 to cover the costs of the GM and contribute towards costs related to the AC. Any net costs, after taking into account the IAIS contribution, are borne by the host.

** In 2024, the IAIS contributed up to CHF 23,000 towards the costs of the Global Seminar. From 2024, the IAIS moved the annual Global Seminar from an in-person meeting to a virtual meeting. The move from an in-person to virtual meeting format led to a reduction in Global Seminar related expenses.

Notes to the financial statements

Year ended 31 December 2024

11. Staff costs	2024	2023
Employment costs	9,150,318	8,532,386
Relocation	125,437	241,202
	9,275,755	8,773,588

The IAIS has on an annual average no more than 50 full time positions.

12. Other operating expenses	2024	2023
Travel	488,911	502,081
Meeting expenses	119,176	156,832
FSI Connect licences*	53,374	-
Consultancy fees	186,202	206,600
Website and IT	143,422	214,483
Information services	206,211	101,317
Insurance	157,810	161,275
Editing and communication	53,581	33,657
Audit	9,500	8,446
Bad debts expense	4,112	85,100
Training	3,301	29,411
Miscellaneous	10,661	18,353
	1,436,261	1,517,555

*The FSI Connect licences expense occurs every two years and the benefits of the licenses lie with the recipient Members.

Notes to the financial statements

Year ended 31 December 2024

13. Financial income	2024	2023
Interest on:		
Bank accounts	31,711	34,924
	31,711	34,924

The Association presents interest net of withholding tax. See also Note 2.

14. Financial expenses	2024	2023
Bank charges and custody fees	941	1,748
Bank interest	-	-
	941	1,748

Notes to the financial statements

Year ended 31 December 2024

15. Investment policy and risk management

The Budget Committee meets around four times per year and assesses the financial risks that could have an impact on the Association. The Secretariat monitors the day-to-day activities of the Association and provides regular reports to the Budget Committee.

The Association derives income primarily from membership fees. As a non-profit making organisation, it invests surplus income to fund future operations. Security of capital, represented by voluntary retained earnings, has a high priority within the investment policy, to ensure that the Association can continue as a going concern to support its activities for the foreseeable future.

As at 31 December 2024, the Association's investment in financial assets comprised banks current and deposit accounts.

15.1 Liquidity risk

The Association holds sufficient liquid funds to enable it to meet its liabilities as they fall due.

15.2 Foreign currency risk

The revenue and expenditure of the Association are predominantly received and paid in Swiss francs.

To minimise the exposure of investments to foreign currency risk, investments are normally held in Swiss franc-denominated financial assets. The Association's cash and cash equivalents are also held in Swiss francs.

15.3 Credit Risk

The major source of funding for the Association is fees from Members. Members represent insurance regulators and supervisors from over 200 jurisdictions in more than 140 countries. Due to the nature of the Association's activities and broad membership, credit risk is considered to be low.

16. Significant events after the balance sheet date

There were no significant events between the balance sheet and the approval of these financial statement by the IAIS Executive Committee on 18 June 2025, which could impact the book value of assets and liabilities or which should be disclosed in these financial statements.

Auditor's letter

The financial statements for the financial year ended 31 December 2024 were audited by PricewaterhouseCoopers (PwC) Switzerland. The signed auditor's report is available here:

Report of the auditor to General Meeting of the International Association of Insurance Supervisors on the financial statements for the year ended 31 December 2024.



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